



Resources and Governance Scrutiny Committee

Date: Tuesday, 7 September 2021

Time: 2.00 pm

Venue: Council Chamber, Level 2, Town Hall Extension

Everyone is welcome to attend this committee meeting.

There will be a private meeting for Members only at 12:00 noon on Monday 6 September 2021 via MS Teams. A separate invite will be sent to Committee Members.

Access to the Public Gallery

Access to the Public Gallery is on Level 3 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. **There is no public access from any other entrance.**

Filming and broadcast of the meeting

Meetings of the Resources and Governance Scrutiny Committee are 'webcast'. These meetings are filmed and broadcast live on the Internet. If you attend this meeting you should be aware that you might be filmed and included in that transmission.

Membership of the Resources and Governance Scrutiny Committee

Councillors - Russell (Chair), Ahmed Ali, Andrews, Clay, Davies, Hacking, Hitchen, Kirkpatrick, Lanchbury, B Priest, Robinson, Rowles, A Simcock, Wheeler and Wright

Agenda

1. Urgent Business

To consider any items which the Chair has agreed to have submitted as urgent.

2. Appeals

To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.

3. Interests

To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.

4. Minutes

To approve as a correct record the minutes of the meeting held on 20 July 2021.

Page
5 - 14

5. Capital Support for Developments and Regeneration - To follow

6. Income Generation - To follow

7. Spend and Financing of External Wholly Owned Organisations - To follow

8. Assurance Review on Capital Delivery - To follow

9. Overview Report

Report of the Governance and Scrutiny Support Unit

Page
15 - 30

This report provides the Committee with details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to amend as appropriate and agree.

Information about the Committee

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Resources and Governance Scrutiny Committee areas of interest include finances, Council buildings, staffing, corporate and partnership governance as well as Council tax and benefits administration. .

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

The Council welcomes the filming, recording, public broadcast and use of social media to report on the Committee's meetings by members of the public.

Agenda, reports and minutes of all Council Committees can be found on the Council's website www.manchester.gov.uk.

Smoking is not allowed in Council buildings.

Joanne Roney OBE
Chief Executive
Level 3, Town Hall Extension,
Albert Square,
Manchester, M60 2LA

Further Information

For help, advice and information about this meeting please contact the Committee Officer:

Michael Williamson
Tel: 0161 2343071
Email: michael.williamson@manchester.gov.uk

This agenda was issued on **Friday, 27 August 2021** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension, Manchester M60 2LA

This page is intentionally left blank

Resources and Governance Scrutiny Committee

Minutes of the meeting held on 20 July 2021

Present:

Councillor Russell (Chair) – in the Chair

Councillors- Andrews, Clay, Davies, Hitchen, Kirkpatrick, Lanchbury, Priest, Robinson, Simcock, Wheeler, Wright

Also present:

Councillor Craig, Deputy Leader (Finance)

Councillor Rawlins, Executive Member for Environment

Apologies: Cllr Ali, Cllr Rowles

Interests:

Councillor Priest notified the Committee of a Personal Interest in Item 32 - Our Town Hall Project

RGSC/21/28 Minutes

Decision

To approve the minutes of the meeting held on 22 June 2021 as a correct record.

RGSC/21/29 Global Monitoring Report

The Committee considered a report of the Deputy Chief Executive and City Treasurer, which provided an outline on the projected outturn position for 2021/22 based on the Council's expenditure and income activity as at the end of May 2021 and future projections.

Key points and themes in the report included:

- There's uncertainty around the budget but at present a £1.359m underspend is currently forecast for the year;
- Delivery of budget savings are on track and officers are working to ensure all savings are achieved;
- The impact of Covid-19 and related financial forecasts and associated virements and grants remains an evolving situation;
- Additional non-Covid-19 grant funding has also been received.

Some of the key points that arose from the Committee's discussions were:

- Clarity was sought on what the Welcome Back Fund is to be used for in the coming weeks ahead in light of the easing of Covid-19 restrictions;

- Homelessness remained identified as a high risk area - what future grant funding was likely to become available from Central Government;
- The Report's new format was clear and succinct;
- Car parking revenue was down by £4.1m due to reduced season ticket sales, was this an amber or a red risk;
- Social Care had a £2.6m overspend due to agency staff filling the vacancies arising. Why was agency spend being incurred;
- How was there currently an underspend on mental health;
- A reduction in B&B use for dispersed accommodation was anticipated, clarity sought on what cost effective measures were being put in place;
- A further report or information on the wider spend on temporary accommodation is perhaps something more appropriate to establish the overall context.

The Deputy Chief Executive stated that hopefully the new report format distilled the key information for financial reporting, there were still longer-term challenges ahead.

The Deputy Leader commented that although there is still uncertainty around future funding but hoped that the report was self-explanatory in nature. The Deputy Chief Executive stated that further details would be provided by the Deputy Chief Executive to the Committee regarding spending on the Welcome Back Fund. In relation to homeless grant funding, she stated that it was too early to look at upcoming grant funding and further clarity would hopefully be received in the coming months.

The Deputy Leader stated how the Council was stepping up to provide homeless support, but ultimately the funding was insufficient and the government needed to adopt a longer-term approach to the funding of the sector to provide the necessary certainty. The Council was watching the property market and evictions ban to identify how it developed in the foreseeable future but it was doubtful if the funding issue was to be solved within the next settlement period.

In relation to the specific question on car parking revenue, the Deputy Chief Executive stated that finances were an amber risk at the moment until fully worked through in the financial year.

The Deputy Leader offered insight, having previously been the Executive Member for Adult Social Care, stating that there was an issue with reporting on the agency staff spend. Some of the spend was on standard sick cover and due to short-staffing ratios where staff had not been fully identified to cover positions. Work was in progress and sits more with the issues identified around staffing ratios and cover.

The Deputy Chief Executive set out that due to the budgetary process an underspend on mental health in early parts of the year may end up being reflected as the year goes on so may well balance out. In relation to the question on dispersed accommodation the Director of Homelessness was doing lots of work to look into these issues. It was difficult to unpick singular elements of the strategy and breaking up spend profile of individual aspects would not necessarily reflect the wider scenario.

Decisions

1. To note the report; and
2. Further details are to be provided by the Deputy Chief Executive to the Committee around spending on the Welcome Back Fund

RGSC/21/30 Delivery of the Public Sector Decarbonisation Programme

The Committee considered a report of the Deputy Chief Executive and City Treasurer, which provided an update on the delivery of the Public Sector Decarbonisation Scheme in Manchester.

Key points and themes in the report included:

- The scheme is delivering grant funded investment of £19.7m across eleven public buildings in Manchester;
- Grant funding covers 100% of the capital works with a particular focus on heat reduction technology;
- The Council received the full amount of its bid enabling the acceleration of decarbonisation and achievement of the Climate Change Action Plan Targets;
- Ongoing challenge of short construction completion timescales set by government and ensuring carbon efficiencies are met.

Some of the key points that arose from the Committee's discussions were:

- Feeling that the report was telling some very powerful strategies for reducing the carbon footprint of the Council with clarity on the carbon-saving per pound spent. This is good news; an opportunity and a huge achievement to deliver but report and outcomes were important so should be better communicated;
- With the scheme starting in the coming months would there be opportunities for local jobs and apprenticeships;
- Ameresco were a delivery partner for this work but make no reference to the project on their website. Contractors should be promoting the positive work alongside the Council;
- Lots of hard work would be required to deliver the projects by January 2022. The scheme focused on heat pumps, were there wider technologies that could be adopted for other schemes;
- Clarity on the lifetime cost of any other technology that could be utilised;
- How could funding be maximised for Manchester and what opportunities were being looked at to work with other public-sector bodies to invest in low-carbon for their estates;
- The National Tennis Centre was identified within the report as a site but this remains a Covid-19 vaccination centre, what is the contingency if this is not available for work to be carried out; and
- Were there opportunities for higher-risk but emerging carbon reduction technologies to be adopted at significantly reduced cost for providing

opportunities to be a 'pioneer' prior to entrance for a product to the wider market – with an understanding from Councillors that this may mean that sometimes projects have variable success.

The Deputy Chief Executive welcomed the feedback on the scheme and agreed that it's a good news story and exciting issue. The Executive Member for Environment also agreed that there were lots of work to be done to get the good news messages out via the Council's website. This was a fully funded grant scheme which was good news for the city and residents. The Council was constantly looking at new funding sources in order to build a pipeline of project funding for decarbonisation by working closely with third-party operators.

The Head of Corporate Estates and Facilities stated that the supply chain were delivering local jobs and apprenticeships and that further information would be drawn out. Future reporting would take place on the percentage of carbon reduction achieved by the scheme. Work was being done with third party operators of buildings such as the leisure estate, Space Project and Sharp Project to enable climate targets to be met at a Manchester level and ensure that all public sector bodies had similar access to funding opportunities. If access to carry out the works was not possible at the National Tennis Centre due to the current vaccination centre, the Council was working with the GMCA to identify similar projects and then could revisit the project as a priority when the site became available. Officer's welcomed the steer to try pioneering technologies where these could be obtained at reduced cost, and pointed to a project where this had successfully been achieved already.

Decisions

1. To note the report;
2. The Executive Member for Environment is to feedback on the good news set out within the report and invite members to have conversations on how to communicate ongoing projects to residents; and
3. The Head of Corporate Estates and Facilities will circulate information on the commitments made by contractors regarding local jobs and apprenticeships and will share details with the Committee on the work done with third party operators of buildings such as the leisure estate, Space Project and Sharp Project to enable climate targets to be met.

RGSC/21/31 Spend on Highways Maintenance and Road Safety

The Committee considered a report of the Director of Highways, which outlined the capital investment in highway maintenance from the 5-year investment programme.

Key points and themes in the report included:

- The recent capital investment in highway maintenance and the fact that the programme is now in year 5 and remains on-time and budget;

- Highways investment programme has helped deliver Our Manchester strategy and fulfil the greater Manchester Transport Strategy 2040;
- Future investment decisions remain with any future investment targeting local footways and roads to encourage sustainable transport, a proposed programme will be brought forward in the next 6 months;
- There is no specific road safety budget but Highways have continued to secure external funding and have a number of ongoing schemes.

Some of the key points that arose from the Committee's discussions were:

- Much of the committee's discussion was around the issue of road safety and the mechanism for funding schemes around the City. Both Deansgate and Piccadilly ward Councillors and Neighbourhood Officers had been unable to access the recent community funding scheme on the basis that other capital schemes had been delivered within the City Centre;
- Councillors broadly welcomed the opportunity to bid for road safety funding for their wards but questioned the mechanism through which funding was allocated with cheaper schemes being most likely to secure funding despite not necessarily offering the best value for money. A long-term plan with a more strategic vision was required towards road safety to ensure that schemes could be delivered within a programme of works;
- The committee asked whether funding existed for further safety cameras to be installed around the City Centre and Kingsway and the potential for further speeding, CCTV and ASB cameras;
- The Committee queried the separation of funding for resurfacing and road safety where schemes were to be carried out for the same roads but only a matter of months apart. It was noted to be positive to see that over 214 resurfacing projects had been delivered although there's no clarity on the outstanding projects.

The Director of Highways discussed the issue of road safety and the difficulty of identifying an accident trend for 2020 due to the pandemic. Funding shortages meant that enforcement by GMP was the exception rather than the rule especially with speed cameras, which have to meet DfT criteria, although there were plans to update and improve movable CCTV cameras to deal with ASB for example. The City Centre has had considerable investment with further 4 schemes coming forward. E.g. Northern Quarter traffic scheme, Deansgate which are reducing accidents. The City environment was rapidly changing making it difficult to deliver road safety schemes because it was hard to establish the characteristics of a road due to so many developments that impacted on the highway.

In terms of the 2021/22 road safety programme methodology and assessment criteria, there were 16 roads across the city that are 40 mph but Kingsway was a long one which made it the hardest to deal with. Speed cameras were not there to generate income and Kingsway was unlikely to meet the rules for a normal speed camera, although officers were looking at average speed cameras.

When assessing accident reduction schemes the top three ranked schemes required too much money that MCC did not have available. Budgetary constraints meant that the schemes were reranked on the basis of deliverability within the funding available. The ranking and worked example could be shared with the Committee but consideration was given to accidents, speed cameras, volume of traffic, with a focus on low cost and high impact so that a lower cost solution got a higher score in the process. Neighbourhood officers contacted ward members for their top two priorities in each ward. Members could request further information on successful or unsuccessful proposals to: Roadsafety2021@manchester.gov.uk.

Over the last five years the Council had followed-up active travel bid opportunities such as the City Centre triangle/Wythenshawe with further tranches envisaged. Historically, road safety funding previously came from the Integrated Transport Board which now funded the Metrolink/Bus network.

On the point of overlapping resurfacing and road safety works, the Director of Highways stated that it can't be predicted where and when funding would come available so must be carried out on an individual basis.

The Deputy Chief Executive stated that priorities in the capital programme were set by the capital strategy in the budget setting process. Highways works were agreed at £100m previously and now the Council were looking at the future priorities for Manchester.

The Executive Member for Environment agreed that it is somewhat misleading to call the road safety scheme a community scheme and it's about making scant resources going as far as possible across the city. City Centre wards did benefit from the work being done but both highways and neighbourhoods teams are encouraged to discuss further.

The Executive Member for Environment suggested requests for proposals came from neighbourhood officers but they may not have been consistent across the City and that she would take this up for future learning. There was at present no allocated road safety budget but Members were to be part of creating that vision with future plans to include works to footways and minor roads that had not been receiving the benefit of funding in recent years.

Decisions

1. To note the report;
2. Appendix 2 to be corrected and reissued to committee members (incorrect date headings details); and
3. The Director of Highways is to share a worked example of the local safety scheme methodology.

RGSC/21/32 Our Town Hall Project – Progress Update

The Committee considered a report of the Deputy Chief Executive and City Treasurer, which provided an update on the progress of the project since Notice to Proceed (NTP) was instructed in July 2020.

Key points and themes in the report included:

- The project has reached 74% cost surety with a Date for Completion set for 25 June 2024;
- The project is making good progress on social value and remains within budget for construction despite cost pressures across the construction sector;
- The ongoing financial and social value delivery is being monitored to ensure early action can be taken to prevent any impact on cost or programme.

Some of the key points that arose from the Committee's discussions were:

- The committee discussed the revised budget and timescales and sought clarity on the confidence of achieving these in light of Covid-19 and the wider materials issues;
- The Committee praised the excellent school engagement, work experience and local spend with the example given of contractors helping to keep the City Centre's facilities stay open during lockdowns. The public engagement and perception was hugely important for this project to communicate the message as to what works are being undertaken. The website was perceived to be disappointing and showing outdated or irrelevant information but recent news articles in the MEN and hoardings were regarded as wonderful and a greater role should be given to telling the story;
- Confirmation was sought on Lendlease's adoption of the Unite Construction charter and use of the monitoring framework. The targets for local labour were also queried as to what benchmark was being used and whether these were standard for a project of this nature.

The Deputy Leader introduced the project stating that it was important to keep progress on the project moving forward with Manchester Town Hall delivering for people of Manchester.

The Director of Capital Programmes stated that issues around the unprecedented materials crisis and Brexit supply chain issues were being worked through with a refocus due to Covid in some areas but generally the project had been very successful in terms of achieving its milestones. Due to the number of works packages, spend could be spread over the course of the project but it remained a very visible building and scheme. The Unite framework was discussed regarding access into the site and was a positive process between Unite and Lendlease. Feedback would come back to Committee on the basis of future discussions.

In answer to the question on local labour targets the Deputy Leader stated that some remained more challenging than others. Local labour and spend for a project of this nature was difficult in some respects due to the complexity of the project and expertise required. The Council had been sensitive around communications over the last year but are now proactively working with media outlets to get engagement with the project.

Decisions

1. To note the report; and
2. Director of Capital Programmes to feedback to the committee on the tracking of job opportunities, labour within Manchester and the Unite Construction Framework.

[Councillor Priest declared a personal and non-prejudicial interest in this item]

RGSC/21/33 The Factory, St John's - Delivery Update

The Committee considered a report of the Deputy Chief Executive and City Treasurer, which provided an update on the delivery of The Factory project, including: Construction progress, securing projected social value outcomes identified to be delivered collaboratively through the design team, contractors and the operator, the Factory Academy, and the finance and fundraising position.

Key points and themes in the report included:

- The report notes the construction programme and the current completion estimate of February 2023 whereby MIF will take occupation of the building subject to the handover and commissioning plan
- Progress on site remains good although the project did suffer some supply chain and cost issues
- 81% cost certainty is expected by the end of July 2021 with this rising to 90% by March 2022
- The Council is currently negotiating the terms of an agreement for lease with MIF and the operator's agreement
- Capital fundraising has been constrained by the pandemic but outreach work has remained positive
- Social value outcomes continue to make significant progress.

Some of the key points that arose from the Committee's discussions were:

- The committee were glad to see that Covid-19 kickstart funding was coming to support the project and to see the reach-out by the project to a diverse audience;
- The committee sought further details on job opportunities and the impact of the project to improve Manchester's economic diversity especially given the deprivation in some wards;

- Clarity was sought on the opportunities for local people in the construction programme with only 7% local spend being in Manchester v 58% for the Town Hall;
- The committee queried the outreach opportunities of the Factory to arts organisations within Manchester wards outside the City Centre such as the Miner's Community Arts Centre. Outreach had been observed as communities were now becoming part of MIF family, the example were given of the children's choir at a recent event coming from North Manchester schools and the BECTU union newsletter article on the Old Granada Studios which gave an indication of the potential impact of the project and opportunities that Manchester had to offer for the sector;
- In respect of the commercial naming rights there was a requirement for a robust due diligence process on any potential branding partner in accordance with best practice and the ethical procurement policy;
- The Committee sought clarity as to the future impact of The Factory on revenue spend and noted that as the budget quoted in the report had altered it would be good to summarise the development of the budget over the project's course; and
- Further details were sought on the agreement around the Unite Construction Charter.

The Leader introduced the project and set out the context in that the last time Factory was raised at Committee it was in a far more difficult position than at present. Discussions were going well regarding both the Factory Academy and the long term use of the premises with the agreement for lease and operator agreement being progressed. Some Members and residents have had the opportunity to look inside and the recent Arcadia event and tours were well-received with the building regarded as magnificent.

In relation to outreach, MIF would contribute to the city's cultural offering as demonstrated by recent performances and the Factory Academy would offer a similar degree of impact; potentially impacting upon 1000s of jobs for the cultural industry. Partners at MCDA/Arbeta/Screen Manchester were also working to provide production support in the city. The Council was looking to expand Space Studios in the future and the investment in Factory confirms to DCMS/ACE that MCC were prepared to invest alongside partners into the Arts industry. Arts organisations in Manchester had done well due to the maintenance of support, coupled with a relaxation of grant conditions by the Council that were unachievable the Council recognised the role of small organisations and the support required.

Mongoose are a MIF contract but do have a track-record of delivery in relation to external sponsorship and marketing. There was to be joint accountability from the Council and MIF in terms of the naming with an Ethics Policy being developed to set out the scope of the branding.

On the issue of local construction spend, the Town Hall project didn't require major steelwork which came from elsewhere in Greater Manchester and as such there were

material differences between the two projects. The Director of Capital Programmes stated that the original KPIs on jobs were set out in the Laing O'Rourke procurement and the supply of works is based upon Manchester jobs/training. Conversations were continuing around the Unite Construction Charter and would be revitalised.

The Deputy Chief Executive stated that the project team had done well to source complex parts of building from Greater Manchester and continued to work with Angela Harrington for Manchester residents to benefit.

Decisions

1. To note the report; and
2. Potential future reports on revenue spend to be incurred by the Council on both the Factory and Civic Quarter Heat Network.

RGSC/21/34 Overview Report

The Committee considered the report by the Governance and Scrutiny Support Unit which provided details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to amend as appropriate and agree.

Decisions

1. To note the report;
2. Potential for a report to be brought later in the year on the wider spending by the Council on homelessness and temporary accommodation in light of the service improvement works;
3. The Executive Member for Environment is to feedback on the good news set out within the report and invite members to have conversations on how to effectively communicate ongoing work to residents;
4. The Head of Corporate Estates and Facilities will circulate information on the commitments made by contractors regarding local jobs and apprenticeships and will share details with the Committee on the work done with third party operators of buildings such as the leisure estate, Space Project and Sharp Project to enable climate targets to be met;
5. Director of Capital Programmes to feedback to the committee on the tracking of job opportunities, labour within Manchester and the Unite Construction Framework;
6. Highways Road Safety projects table to be corrected and reissued to committee members (correcting incorrect project details); and
7. The Director of Highways is to share a worked example of the road safety scheme methodology.

**Manchester City Council
Report for Information**

Report to: Resources and Governance Scrutiny Committee – 7 September 2021

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Work Programme
- Items for information

Recommendation

The Committee is invited to discuss and note the information provided and agree the work programme.

Wards Affected: All

Contact Officer:

Name: Mike Williamson
Position: Governance and Scrutiny Support Manager
Telephone: 0161 234 3071
E-mail: michael.williamson@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented, and if it will be, how this will be done.

Items highlighted in grey have been actioned and will be removed from future reports.

Date	Item	Recommendation	Action	Contact Officer
25 May 2021	RGSC/21/22 Updated Annual Property Report 2020/2021	To request that the Committee receive an update on the delivery of the projects funded through the Government Public Sector Decarbonisation Scheme at an appropriate time.	The Deputy Leader (Finance) agreed to provide this information to Members following the Committee's meeting in June 2021.	Cllr Craig

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **27 August 2021**, containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Corporate Core					
<p>National Taekwondo Centre 2018/10/19A</p> <p>Enter into a 39 year lease with Sport Taekwondo UK Ltd for areas within the building.</p>	Chief Executive	Not before 1st Nov 2018		Briefing Note and Heads of Terms	Richard Cohen r.cohen@manchester.gov.uk
<p>Strategic land and buildings acquisition</p>	City Treasurer (Deputy Chief	Not before 3rd Jul 2019		Checkpoint 4 Business Case &	Richard Cohen r.cohen@manchester.gov.uk

<p>2019/06/03B</p> <p>The approval of capital expenditure for the purpose of the strategic acquisition of land and buildings to support the Eastlands Regeneration Framework.</p>	Executive)			Briefing Note	
<p>Strategic land and buildings acquisition 2019/06/03C</p> <p>The approval of capital expenditure for the purpose of the strategic acquisition of land and buildings to support the Eastlands Regeneration Framework</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Mar 2020		Checkpoint 4 Business Case & Briefing Note	Richard Cohen r.cohen@manchester.gov.uk
<p>Establishment of a multi-supplier framework for the supply of gas TC473 (2020/01/28A)</p> <p>To approve a tender to establish a Multi-supplier framework for the supply of Gas. The framework agreement will also be made available on the same basis to other AGMA local authorities and any North</p>	City Treasurer (Deputy Chief Executive)	Not before 1st May 2020		Report and Recommendation	Walter Dooley w.dooley@manchester.gov.uk

West based public sector funded organisation.					
<p>Oldham Road cycling route (2020/05/28B)</p> <p>The approval of capital expenditure to enable a feasibility study for development of a segregated cycling route along Oldham Road A62 from Thompson Street to Queens Road (intermediate Ring Road).</p>	City Treasurer (Deputy Chief Executive)	Not before 26th Jun 2020		Checkpoint 4 Business Case	Steve Robinson, Director of Highways steve.robinson@manchester.gov.uk
<p>Acquisition of Land at Red Bank (2020/06/25A)</p> <p>The approval of capital expenditure for the Acquisition of land on Red Bank, Cheetham to support delivery of the Housing Infrastructure Fund Programme (HIF) in the Northern Gateway. The Land is required to provide access and new road construction to unlock key sites as part of the initial phases of development.</p>	City Treasurer (Deputy Chief Executive)	Not before 24th Jul 2020		Checkpoint 4 Business Case and briefing note	Nick Mason n.mason@manchester.gov.uk
TC1005 - Security	City Treasurer	Not before			Steve Southern

<p>Services- vary of contract with existing provider (2020/08/14C)</p> <p>Approval to vary the contract with the existing provider.</p>	(Deputy Chief Executive)	12th Sep 2020			s.southern@manchester.gov.uk
<p>TC701 - PPM and Reactive repairs of public buildings (2020/08/14D)</p> <p>To vary the contract with the existing provider.</p>	City Treasurer (Deputy Chief Executive)	Not before 12th Sep 2020			Steve Southern s.southern@manchester.gov.uk
<p>TC778 - Cashless Parking (2020/09/08B)</p> <p>To vary the contract with the existing provider.</p>	City Treasurer (Deputy Chief Executive), Chief Executive	Not before 7th Oct 2020		Report and Recommendation	Patricia Wilkinson, Group Manager - Parking & Bus Lane Enforcement p.wilkinson1@manchester.gov.uk
<p>Manchester City Centre Triangle (2021/01/14A)</p> <p>The approval of capital expenditure for the construction of a scheme to connect travel hubs in the city centre</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Mar 2021		Checkpoint 4 Business Case	Steve Robinson, Director of Operations (Highways) steve.robinson@manchester.gov.uk
<p>Financial approval of MCR Active Contract 2021/22 (2021/01/28A)</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Mar 2021		Report to Deputy Chief Executive and City Treasurer	Yvonne O'Malley, Commercial Lead; Neighborhoods yvonne.o'malley@manchester.gov.uk

Financial approval of third year of MCR Active Contract for period 1 April 2021 to 31 March 2022.					ov.uk
<p>Chorlton Library Refurbishment (2021/02/17C)</p> <p>The approval of capital expenditure for the refurbishment of Chorlton Library (Libraries Renewal Programme)</p>	City Treasurer (Deputy Chief Executive)	Not before 18th Mar 2021		Checkpoint 4 Business Case	Neil MacInnes n.macinnnes@manchester.gov.uk
<p>Provision of Postal Services TC514 (2021/03/10A)</p> <p>To seek approval to appoint a supplier/s to provide Postal Services to Manchester City Council.</p>	City Treasurer (Deputy Chief Executive)	Not before 8th Apr 2021		Confidential Contract Report with Recommendation.	Anna Caswell-Thorpe Anna.caswell-thorpe@manchester.gov.uk
<p>Collyhurst Regeneration - New Council Homes (2021/05/04A)</p> <p>The approval of capital expenditure to enable the delivery of New Council Homes in Collyhurst, together with associated</p>	City Treasurer (Deputy Chief Executive)	Not before 2nd Jun 2021		Checkpoint 4 Business Case	Keith Garner, Project Manager - Housing and Residential Growth keith.garner@manchester.gov.uk

infrastructure and public realm.					
<p>(TC145) Framework for the Provision of Financial Services (2021/05/11A)</p> <p>The appointment of provider(s) to deliver Financial Services Advice and Support.</p>	City Treasurer (Deputy Chief Executive)	Not before 11th Jun 2021		Report & Recommendation	Louise Causley louise.causley@manchester.gov.uk
<p>Provision of Citrix and AppSense licences and Support & Maintenance (2021/05/21B)</p> <p>To seek approval to award a contract to a single supplier for the provision of Citrix and AppSense Licences and Support and Maintenance.</p>	City Treasurer (Deputy Chief Executive)	21 Jun 2021		Confidential Contract Report with Recommendation	Mary Lynch, Head of ICT PMO mary.lynch@manchester.gov.uk
<p>Riverdale estate maisonettes improvement work (2021/06/03B)</p> <p>The approval of capital expenditure for Riverdale Maisonettes Improvement Work, part of the Northwards Housing Programme.</p>	City Treasurer (Deputy Chief Executive)	Not before 2nd Jul 2021		Checkpoint 4 Business Case	Martin Oldfield m.oldfield@manchester.gov.uk

<p>Resident and Business Digital Experience (RBDxP) (2021/06/04)</p> <p>The approval of revenue expenditure for Resident and Business Digital Experience (RBDxP), to transform the way the Council interacts with residents, businesses, and partners.</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 4th Jul 2021</p>		<p>Checkpoint 4</p>	<p>Chris Wanley, Director of ICT chris.wanley@manchester.gov.uk</p>
<p>Parks in Partnership Fund (2021/06/10A)</p> <p>The approval of capital expenditure to carry out improvement works to Manchester's parks and green spaces that raise standards and sustainability within parks, whilst widening participation, access and inclusivity</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 9th Jul 2021</p>		<p>Checkpoint 4 Business Case</p>	<p>Neil Fairlamb N.Fairlamb@manchester.gov.uk</p>
<p>Removal of Elizabeth Yarwood Court from the Brunswick PFI contract (2021/06/11A)</p> <p>To approve the removal of Elizabeth Yarwood Court</p>	<p>Executive</p>	<p>28 Jul 2021</p>		<p>Report to Executive</p>	<p>David Lord d.lord@manchester.gov.uk</p>

from the Brunswick PFI contract to facilitate mixed use development					
<p>Early Years - Tendered Daycare Settings (2021/07/16B)</p> <p>The approval of capital expenditure to support the continued provision of high-quality Early Years settings across the City.</p>	City Treasurer (Deputy Chief Executive)	Not before 16th Aug 2021		Checkpoint 4 Business Case	Amanda Corcoran, Director of Education a.corcoran@manchester.gov.uk
<p>National Football Museum (2021/08/05A)</p> <p>To approve a new lease and grant.</p>	Executive	15 Sep 2021		Report and recommendations for resolution.	Louise Lanigan, Principal Resources and Programmes Officer (Culture) louise.lanigan@manchester.gov.uk
<p>Site Acquisition - The Yard (2021/08/06A)</p> <p>To approve Capital Expenditure for the acquisition of land referred to as The Yard, Vaughan Street, West Gorton, Manchester M12 5FQ (Ardwick Ward)</p>	City Treasurer (Deputy Chief Executive)	Not before 6th Sep 2021		Checkpoint 4 Business Case	Ken Richards k.richards@manchester.gov.uk

3. Resources and Governance Scrutiny Committee - Work Programme – September 2021

Tuesday 7 September 2021, 2.00pm (Report deadline Thursday 26 August 2021)				
Item	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
Capital support for developments and regeneration	To include how MCC council resources are used to lever in others as part of the regeneration agenda, including our approach and the rules regarding Prudential Framework and PWLB.	Councillor Leese Councillor Craig	Carol Culley	
Income generation	To include income generating contracts, commercial estate and the strategy for the return of NCP city centre car parks to the Council's control. To also include: <ul style="list-style-type: none"> • responses to queries around the shortfall in actual income for 2018/19 and the projected level of income to be generated in 2019/20 for Legal and Democratic Services; • future opportunities connected to innovative income opportunities; • distinctions between the amount of income generated from core services the Council provides for social reasons and those it provides solely to make profit; and • what other local authorities are doing around income generation which the Council could possibly look to emulate 	Councillor Craig	Carol Culley	

Spend and financing of external wholly owned organisations	To receive a report on spend and financing of external wholly owned organisations including Manchester Central. To include lessons learnt from Public Interest Reports .	Councillor Craig	Carol Culley	
Assurance review on capital delivery	To receive a report and action plan from the external assurance review.	Councillor Craig	Carol Culley	
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.		Scrutiny Support	

**Tuesday 12 October 2021, 2.00pm
(Report deadline Friday 1 October 2021)**

Item	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
Equalities Strategy Implementation update	To consider a report on the progress of workforce equality'	Councillor Rahman	Deb Clarke Lorna Williams	
Revenue and Benefits	To receive an update including collection of business rates and council tax and ethical collection; update on Council Tax Scheme and resident support schemes and how this fits with the Council's anti-poverty agenda.	Councillor Craig	Julie Price	
Overview Report			Scrutiny Support	

Tuesday 9 November 2021, 2.00pm (Report deadline Friday 29 October 2021)				
Item	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
Budget item	To be scoped.	Councillor Craig	Carol Culley	
Update on delivery of savings	To receive an update on the delivery on savings.	Councillor Craig	Carol Culley	
Overview Report			Scrutiny Support	

Tuesday 7 December 2021, 2.00pm (Report deadline Friday 26 November 2021)				
Item	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
S106 Annual Report and Update	<p>To receive and update report following Internal Audit's review of the new S106 governance arrangements and that this report includes the following information:-</p> <ul style="list-style-type: none"> • An indication of affordable housing being provided from S106 contributions • How Developers are encouraged to mitigate any harm from their developments • Best practice and comparison of S106 arrangements with other GM local authorities; and • The S106 triggers for planning applications within the Deansgate Ward (Land Bounded By Chester Road, Mancunian Way And Former Bridgewater 	Councillor Rawlins	Julie Roscoe	Representatives from Neighbourhoods and Capital Programmes attend to help address the Committees concerns around the rate of spend of S106 agreements

	Canal Offices and Land Bound by Jackson Row, Bootle Street, Southmill Street and 201 Deansgate.			
Community safety spend	To receive a report on Community Safety spend.	Councillor Craig Councillor Akbar	Carol Culley/Sam Stabler	
Parks spend - capital & revenue	To receive a report on Parks spend.	Councillor Craig Councillor Akbar	Carol Culley/Neil Fairlamb	
Overview Report			Scrutiny Support	

Items to be Scheduled (Items highlighted in grey indicate that these have been included in the work plan of one of the above meetings). (New items added are highlighted in blue)				
Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
Commercial activity	Precise Details to be confirmed	Councillor Craig	Carol Culley	
Contract Monitoring	Precise Details to be confirmed	Councillor Craig	Carol Culley	
Equalities Strategy Implementation update	To consider a progress report following 6 months of the Equalities Strategy being implemented	Councillor Craig	Deb Clarke Lorna Williams	
Future Strategy for City Centre Car Parks	To receive a report on the strategy for the return of NCP city centre car parks to the Council's control	Councillor Rawlins	Carol Culley Steve Robinson	

Revenue and Benefits	Themed meeting to include activity around position of Business Rates and Council Tax and impact on residents and how to target support most effectively	Councillor Craig	Julie Price	
Review of investments being made by the Council into its Capital Strategy in terms of delivering future VFM post COVID19	Precise scope to be determined	Councillor Craig	TBC	
S106 governance arrangements	<p>To receive and update report following Internal Audit's review of the new S106 governance arrangements and that this report includes the following information:-</p> <ul style="list-style-type: none"> • An indication of affordable housing being provided from S106 contributions • How Developers are encouraged to mitigate any harm from their developments • Best practice and comparison of S106 arrangements with other GM local authorities; and • The S106 triggers for planning applications within the Deansgate Ward (Land Bounded By Chester Road, Mancunian Way And Former Bridgewater Canal Offices and Land Bound by Jackson Row, Bootle Street, Southmill Street and 201 Deansgate. 	Councillor Rawlins	Julie Roscoe	Representatives from Neighbourhoods and Capital Programmes attend to help address the Committees concerns around the rate of spend of S106 agreements
Income Generation	To receive a more detailed report on income generation across key areas of the Council and include:-	Councillor Craig	Carol Culley Fiona Ledden	Date to be confirmed Requested at RGSC

	<ul style="list-style-type: none"> • responses to queries around the shortfall in actual income for 2018/19 and the projected level of income to be generated in 2019/20 for Legal and Democratic Services; • future opportunities connected to innovative income opportunities; • distinctions between the amount of income generated from cores services the Council provides for social reasons and those it provides solely to make profit; and • what other local authorities are doing around income generation which the Council could possibly look to emulate 			<p>meeting on 16 July 2019</p> <p>(see minute RGSC/19/40)</p>
GMCA Governance and Public Sector Reform	To receive an update on what is being delivered for the City through these arrangements	Cllr Leese (Leader)	TBC	Date to be confirmed